Review of Operating and Financial Corporate Governance Investment Sustainable Results Management Procurement **Appendix** 

## Overhauls of fixed assets

During 2016, overhauls were carried out on 2,812 passenger carriages owned by FPC, including:

Safety and Security

- 2,448 carriages received a 6-year overhaul (KR-1); and
- 364 carriages received an 18-year overhaul (KR-2).

## **FIXED ASSETS OVERHAUL COSTS, RUB BILLION**

Indicator	2014	2015	2016	2016/2015, %
Overhauls of fixed assets	8.6	5.4	5.7	105.6
• carriages	8.1	5.1	5.5	107.8
<ul> <li>buildings and structures</li> </ul>	0.5	0.3	0.2	67.4

In 2016, actual expenses for overhauls of fixed assets were RUB 5.7 billion (105.6% of 2015 level), including:

- RUB 5.5 billion for overhauls of passenger carriages (107.8% of 2015
- RUB 0.2 billion for overhauls of buildings

and structures by third parties - only facilities that were in need of an urgent overhaul (67.4% of the 2015 level).

## Cost optimisation measures

In 2016, costs savings achieved through the implementation of FPC's mediumterm Stabilisation Programme, approved by the Board of Directors on 27 April 2015, totalled RUB 6.3 billion against the planned RUB 5.2 billion, a remarkable 21.2% over-achievement.

## STABILISATION PROGRAMME, RUB BILLION

Activities		2016			
		Actual	+/-	%	
Reduction of rolling stock maintenance and repair costs	1.4	1.8	0.4	130.6	
Optimisation of train-kilometre performance	2.6	2.6	0.0	100.0	
Reduction of costs for maintenance and repair of buildings, structures and equipment	0.6	0.7	0.1	126.8	
Mothballing of fixed assets	0.1	0.6	0.5	579.6	
Rightsizing to match performed tasks	0.6	0.6	0.05	108.7	
Total	5.2	6.3	1.1	121.2	